#### **PROGRESS REPORT GUIDELINES**

At least one time per year, the applicant will update the IAC (or AAC) on the progress it is making towards meeting the objectives and action plan items discussed in the Initial Self Evaluation Report (iSER). The original action plan summary table of the iSER is included, with the present status of each action item indicated. Action items that have fallen behind their scheduled completion dates will be discussed in the text of the progress report. Those action items that are no longer relevant, due to changes in either the internal or external environments of the applicant, also should be highlighted for discussion in the text of the report. The update should be a maximum of 20 pages excluding tables and appendices.

The report will be scheduled for review by the IAC (or AAC) at the committee’s meeting closest to the date of receipt of the report. All documentation for review needs to be submitted to the appropriate committee via email ([iac@aacsb.edu](mailto:iac@aacsb.edu) or [aac@aacsb.edu](mailto:aac@aacsb.edu)) no later than 8 weeks prior to the meeting date. The IAC normally meets in July, November, February, and April of each year. The AAC normally meets in January, April, and June of each year. Current meeting dates are available on the [website](https://www.aacsb.edu/accreditation/volunteers/committees).

The appropriate committee will review the report to determine if acceptable progress is apparent. The update report should:

1. Include completed Tables [2-1](https://www.aacsb.edu/-/media/aacsb/docs/accreditation/business/standards-and-tables/table-2-1-business-standards-update-2018.ashx?la=en), [2-2](https://www.aacsb.edu/-/media/aacsb/docs/accreditation/business/standards-and-tables/table-2-2-standards-update.ashx?la=en), [15-1](https://www.aacsb.edu/-/media/aacsb/docs/accreditation/business/standards-and-tables/table-15-1-standards-update.ashx?la=en), and [15-2](https://www.aacsb.edu/-/media/aacsb/docs/accreditation/business/standards-and-tables/table-15-2-standards-update.ashx?la=en). For Accounting, please complete Tables [A2-1](https://www.aacsb.edu/-/media/aacsb/docs/accreditation/accounting/standards-and-tables/table-a2-1.ashx?la=en), [A9-1](https://www.aacsb.edu/-/media/aacsb/docs/accreditation/accounting/standards-and-tables/table-a9-1.ashx?la=en), and [A9-2](https://www.aacsb.edu/-/media/aacsb/docs/accreditation/accounting/standards-and-tables/table-a9-2.ashx?la=en). For the 2018 Accounting Standards please complete Tables [A2-1](https://www.aacsb.edu/-/media/aacsb/docs/accreditation/accounting/standards-and-tables/table%20a2-1%202018.ashx?la=en) and [A6](https://www.aacsb.edu/-/media/aacsb/docs/accreditation/accounting/standards-and-tables/table%20a6.ashx?la=en).
2. Respond to concerns, issues, and/or recommendations requested by the IAC (or AAC) in its most recent decision letter, if any.
3. Explain how the applicant has met the objectives established for the past year. If the objectives have not been met, provide details. (Attach a copy of the action plan time frame originally submitted and any subsequent revised time frames.) When outcomes or milestones are reported, applicants should support that these outcomes are the result of a continuous improvement process with appropriate stakeholder input. IAC (or AAC) review of progress reports will focus on the progress of process development, implementation, and outcomes.
4. Report any changes in the environment (internal or external) that affect the iSER (e.g., a new mission, new president, new dean, changes in enrollment, or deviations from the projected number of faculty as described in the iSER).
5. Explain how existing strengths have been maintained or improved.
6. Report any new areas of necessary improvement that have emerged.
7. Report any other adjustments to the original iSER (e.g., changes in the time frame leading to the self-evaluation for accreditation).
8. Explain how the applicant will have the necessary continuing support and resources from the administration to meet the objectives outlined in the iSER.
9. Indicate approvals of the institution’s chief executive officer (president), chief academic officer (vice president or provost), and business (and accounting, if applicable) academic unit head indicating their certification and continuing commitment.
10. Along with the update report, the IAC (or AAC) requests that you prepare and submit a three to five-page Executive Summary. The Executive Summary should include:

* A one paragraph to one page statement and written description of your mission and objectives;
* Written descriptions of the processes that support achievement, the outcomes and measurements associated with those processes, and how the processes and objectives may have changed as a result of your efforts;
* A written summary of self-assessed strengths and weaknesses as they relate to AACSB International’s standards and the achievement of specific objectives;
* How your strategic plan relates to your mission development activities; and,
* A written section listing up to five effective practices, which are unique or inherent to the success of your operations.

1. In addition to the Progress Report, the IAC (or AAC) request that you prepare and submit an Applicant Profile Sheet. The IAC (or AAC) use the Applicant Profile Sheet as a brief overview and reference document in their review. The template for the Application Profile Sheet are available on our website: [Accounting](https://www.aacsb.edu/-/media/aacsb/docs/accreditation/accounting/eligibility/accounting-applicant-profile-sheet.ashx?la=en), [Business](https://www.aacsb.edu/-/media/aacsb/docs/accreditation/business/eligibility/business-applicant-profile-sheet.ashx?la=en).

Please submit the materials for review to the IAC ([iac@aacsb.edu](mailto:iac@aacsb.edu)) or AAC ([aac@aacsb.edu](mailto:aac@aacsb.edu)) no later than 8 weeks prior to the scheduled meeting dates. A confirmation of receipt will be sent within 2 business days. Email attachments totaling more than 20MB will not be received due to server limitations.

Questions related to the content of your report should be directed to your [AACSB Staff Liaison](http://www.aacsb.edu/accreditation/contact/).

#### **Criteria for Evaluating the Progress Report**

Prior to the committee meeting, the liaison and reader, along with mentor input, develop perceptions and compare notes. If there are differences or if clarification is needed, the liaison will call the applicant dean, program administrator or mentor for more information. At the committee meeting, both the liaison and reader will present their impressions. A discussion will focus on what the applicant has accomplished, as well as areas of concern. The key focus is on whether the applicant is making ***acceptable progress*** toward the accomplishment of its iSER and preparation for initial accreditation. If an applicant is not making acceptable progress, the committee will recommend that it withdraw from the process. This review process is depicted below.

The committee decision will be one of four options:

1. Acceptance of the report without issues or concerns.
2. Acceptance of the report with issues to be addressed in the next progress report.
3. Non-acceptance of the report due to inadequacy of information provided or a determination that evidence of acceptable progress toward accreditation is not apparent. In such cases, the committee will outline its concerns and will request a supplemental report.
4. Rejection of the report with a decision to remove the applicant from the process. This option would follow a prior warning that acceptable progress had not been made with the specific concerns to be addressed.

## **Validation of Progress**

Progress reports provide feedback to the committee on the applicant's progress. Applicants should be clear and forthright so that the committee can advise and assist. The mentor with subsequent on-site visits can verify representations of compliance by the applicant with the accreditation standards during the iSER implementation phase. The mentor will provide an evaluation of information and outcomes reported by the applicant in the form of updates on the applicant’s progress reports to the IAC (or AAC) liaison. This practice ensures a continuous dialogue and facilitates the flow of accurate information between the applicant and IAC (or AAC).

The accreditation decision will be based upon a direct assessment of continuous improvement and overall high quality. Therefore, the applicant must be in a position to justify its representations at the time of its final self-evaluation report and the peer review team visit. Only by gaining confidence that the standards are being met, obtaining continuous mentor input on questions and concerns, and being as realistic as possible when preparing its report will the applicant be best prepared for the self-evaluation and peer review visit for accreditation.